



23 March 2023 | 2023年3月23日

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References to "FY" in this presentation for periods prior to 1 January 2018 are to the 12-month periods commencing in each case on April 1 of the year indicated and ending on March 31 of the following year, and the 9 month period from April 1 2017 to December 31 2017. From January 1 2018 the Company changed its fiscal year to the 12-month period commencing in each case on January 1. References to "FY" in this presentation should be construed accordingly.

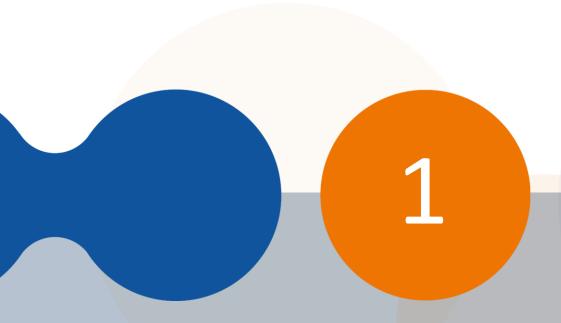
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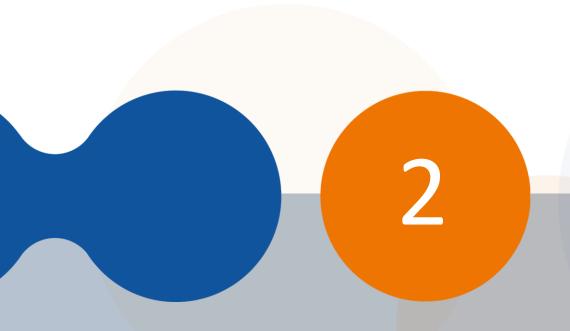
Agenda

Opening Declaration Report on number of voting rights 3 **Audit Committee Report Business Report & Audit Results Business Outlook** 6 **Proposed Resolutions** Q&A Vote **Closing Declaration** 9

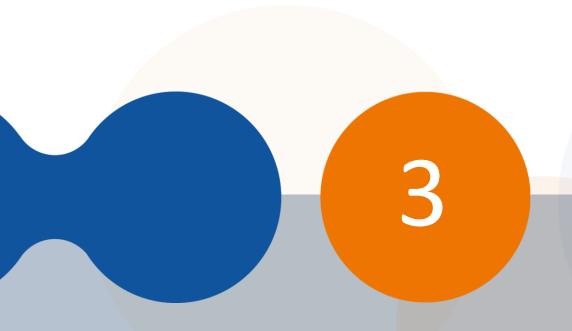




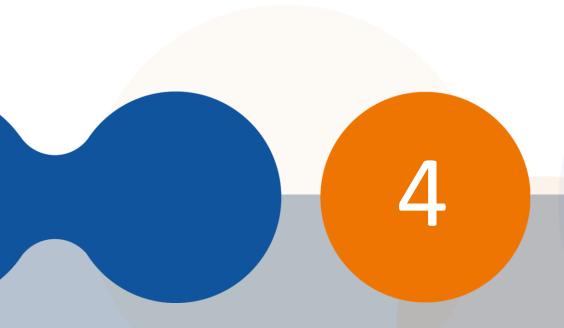
開会宣言 Opening Declaration



議決権個数のご報告 Report on the number of voting rights

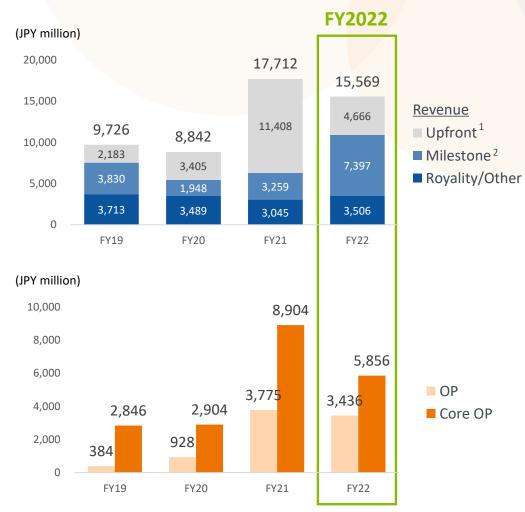


監査委員会の監査報告 Audit Committee Audit Report



2022年12月期の事業報告 連結業績 FY2022 Consolidated Results Business Report

In 2022, we pursued strong revenue & cash generation combined with continued investment in R&D



- 2022 Core Operating Profit of ¥5,856m (\$45m) vs. ¥8,904m (\$81m) in 2021. Reflects the decrease in Revenue and an increased Core R&D of ¥1,324m (\$2m), in line with our strategy.
- 2022 Net Profit of ¥383m (\$3m) vs. ¥1,017m (\$9m) in the 2021. Result impacted by a non-cash charge of ¥1,836m (\$14m) for impairment of the Group's investment in an associated company, MiNA.
- ¥67bn cash balance (\$507m) as at Dec 31, 2022. The majority is earmarked for acquisitions and inlicenses to accelerate our growth.



²⁰²² Revenue of ¥15,569m (\$119m) vs. ¥17,712m (\$161m) in 2021. Decrease in upfront fee revenue partially offset by an increase in milestone income.

¹ Upfront fee revenue recognised at deal inception

² Milestone revenue recognised at milestone event + deferred revenue releases

In 2022, we further enhanced the platform's value via multiple new collaborations...

	Pre-Start / Discovery Updates					
1	<u>v</u> erily	New GPCR targets already identified with AI dataset				
WORLD-LEADING DRUG DISCOVERY	KALLYOPE	New platform to identify novel targets				
	A Member of the Roche Group	5 milestones achieved across multiple programs				
	dobvie	New US\$1.2bn multi-target neurology collaboration Received US\$10m milestone from Inflammatory collaboration				
	V Lilly	New US\$700m multi-target Diabetes and Metabolic collaboration				



... and saw excellent progress by our partners, including two new late-stage clinical trial starts

Translational Medicine / Clinical Development Updates





Strong GLP-1 Ph. 1 data, Ph. 2b started H2 2022, received US\$10m milestone

MAJOR CASH FLOW GENERATING PARTNERSHIPS





M4 IND accepted by FDA and Ph. 2 started H2 2022, received **US\$30m** milestone





mGlu₅ NAM received FDA clearance for Ph. 1 and **US\$5.3M grant** from NIDA

TRANSFORMING IN-HOUSE R&D





New **EP4** partnership to **maximize cancer trials**



M₁ ag. Japan Neurology

One new preclinical candidate – compound selected





Strategic collaboration to drive R&D transformation and growth and to build Translational Medicine

sosei

HEPTARES

Our auditors intend to issue unqualified audit reports for FY2022

Ernst & Young ShinNihon LLC (EY) have audited the Consolidated Financial Statements and Parent Company Financial Statements for the full year ended December 31, 2022

• EY have indicated that they **intend to issue unqualified audit reports** thereon which will state that, in their opinion:

The financial statements present fairly, in all material respects, the consolidated financial position of the Group as at December 31, 2022, and its consolidated financial performance and its consolidated cash flows for the year then ended in accordance with International Financial Reporting Standards (IFRS).

The non-consolidated financial statements present fairly, in all material respects, the non-consolidated financial position of the Company as at December 31, 2022, and its non-consolidated financial performance for the year then ended in accordance with accounting principles generally accepted in Japan.

Management's report on the effectiveness of internal control over financial reporting, and its **conclusion that internal control over financial** reporting was functioning effectively, are appropriately stated.





Our Mission and Vision







It has been a long road since our founding in 1990...



1990 - Founded by Chairman, Shinichi Tamura

1992 - ¥100m Series A financing

1994 - ¥400m Series B financing

Acquisition of Arakis, adding respiratory assets out-licensed to Novartis and launched in 2012











Acquisition of Heptares
Therapeutics, adding a
highly productive drug
discovery platform

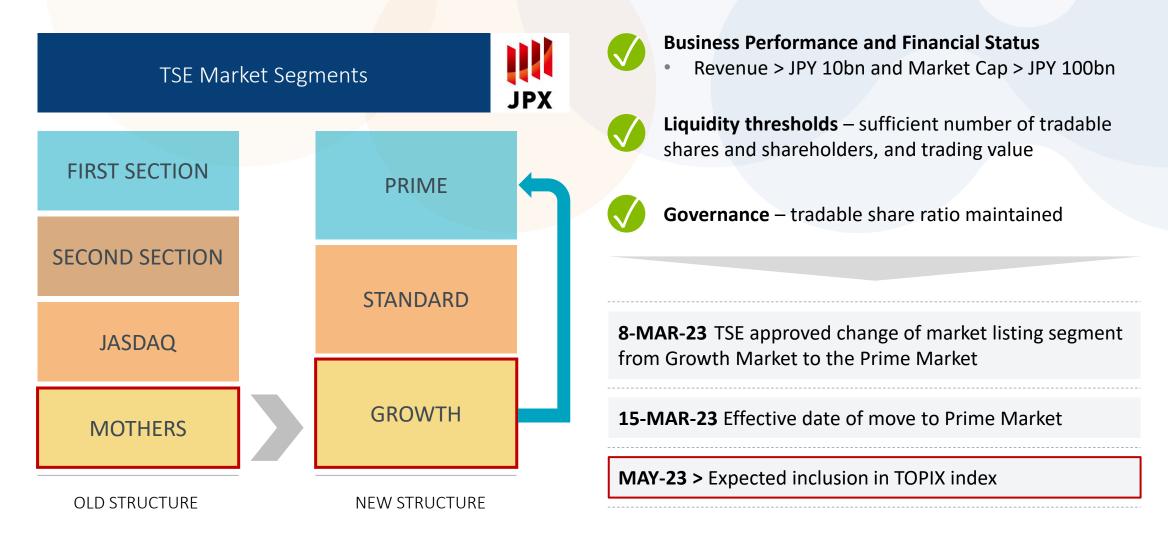


IPO on Tokyo Stock Exchange Mothers (TSE:4565), raising over ¥11bn

2004

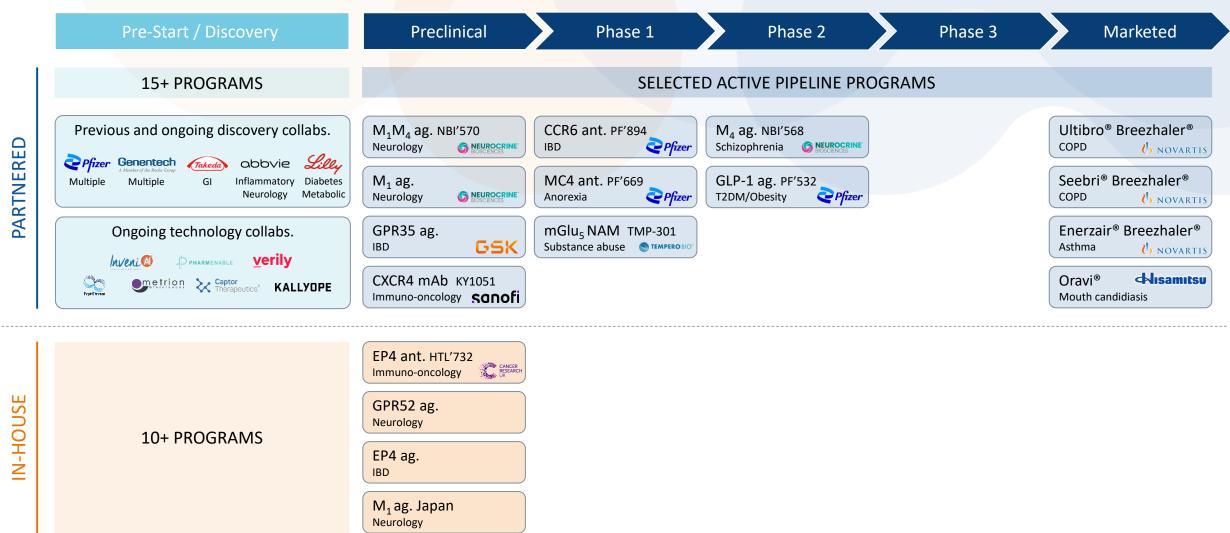


...to become a truly global biotech listed on TSE PRIME



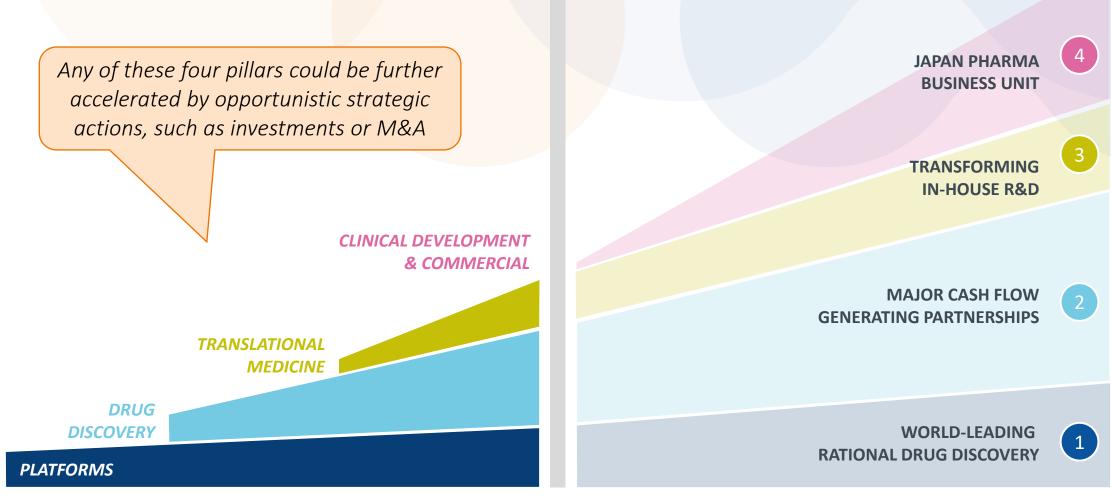


We have built a solid, diversified biotech company with a balanced pipeline of in-house and partnered programs...



...and we are implementing a clear and evolved strategy to accelerate growth and value creation into the future

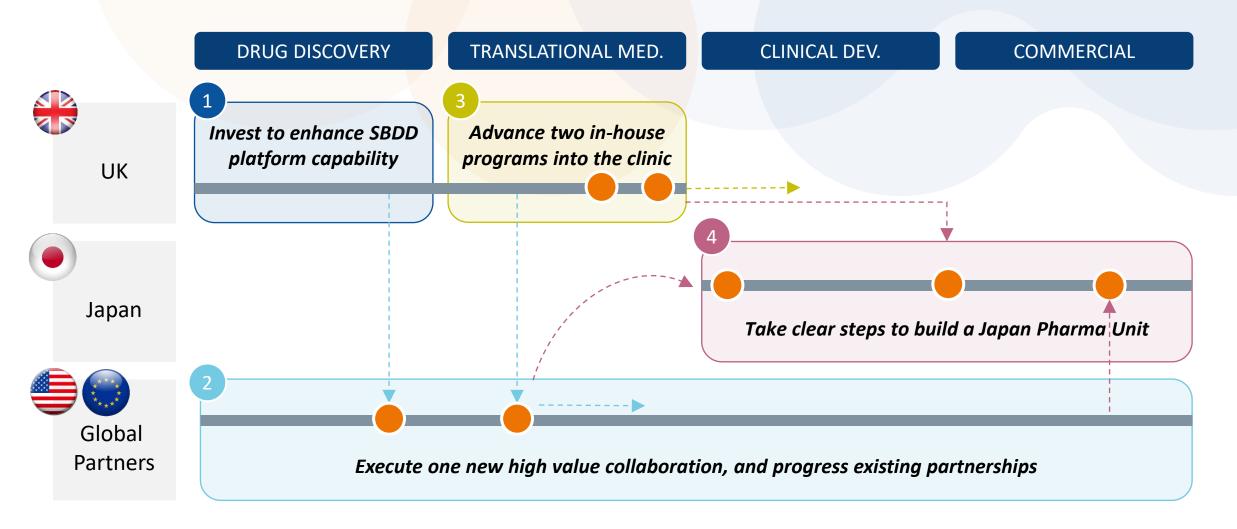
(The graph is illustrative only)



2022

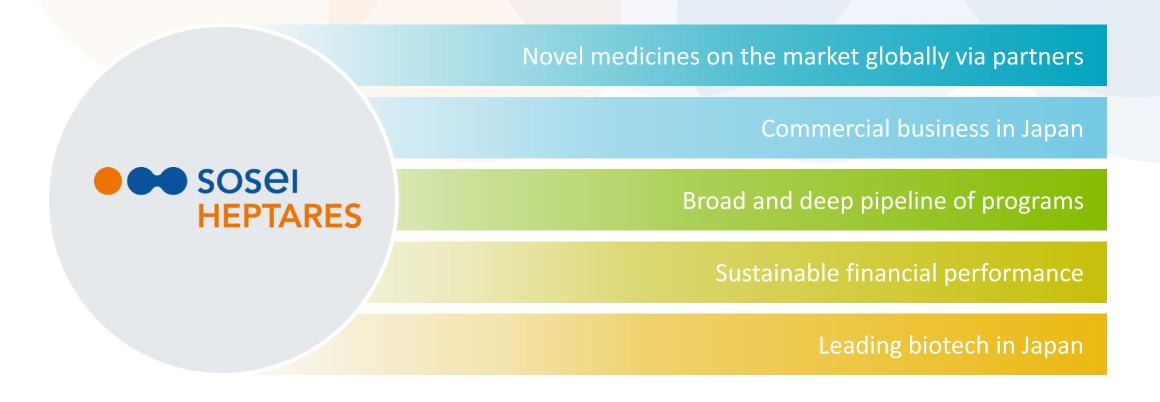


This year we will focus on delivering across the four strategic pillars to drive the business forward...

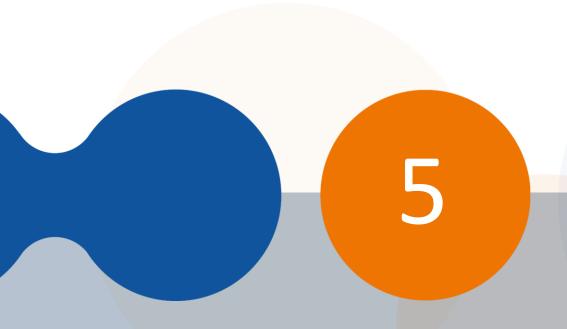




...and by 2030, our vision is to become one of Japan's global, fully integrated biopharmaceutical champions







連結計算書類の監査結果報告 Report on Audit Results on the Consolidated Financial Statement

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決議事項 Matters to be Resolved

Proposal No.1

Election of Nine (9) Directors

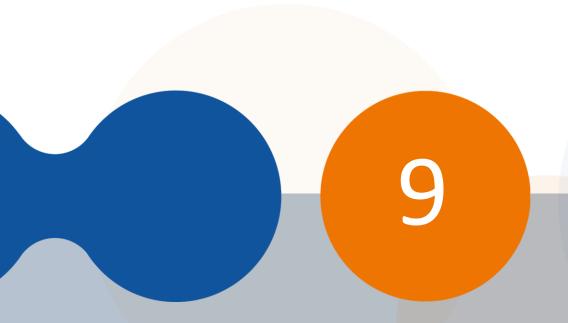
1 Shinichi Tamura	Chairman of the Board, Chair of the Nomination Committee, Member of the Compensation Committee	RE-APPOINTED		
2 Christopher Cargill	Director, Representative Executive Officer, President & CEO, Member of the Compensation Committee	RE-APPOINTED		
3 Tomohiro Toyama	External Director, Chair of the Audit Committee, Member of the Compensation Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
4 Kuniaki Kaga	External Director, Member of the Audit Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
5 David Roblin	External Director, Chair of the Compensation Committee, Member of the Nomination Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
6 Noriaki Nagai	External Director, Member of the Nomination Committee, Member of the Audit Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
7 Rolf Soderstrom	External Director, Member of the Audit Committee, Member of the Compensation Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
8 Miwa Seki	External Director, Member of the Audit Committee, Member of the Nomination Committee	RE-APPOINTED	EXTERNAL	INDIPENDENT
9 Eiko Tomita	_	NEWLY APPOINTED	EXTERNAL	INDIPENDENT











閉会宣言 Closing Declaration

Locations

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